

Full life cycle – The only reliable framework for impact assessment

Samir Brikho, Chief Executive

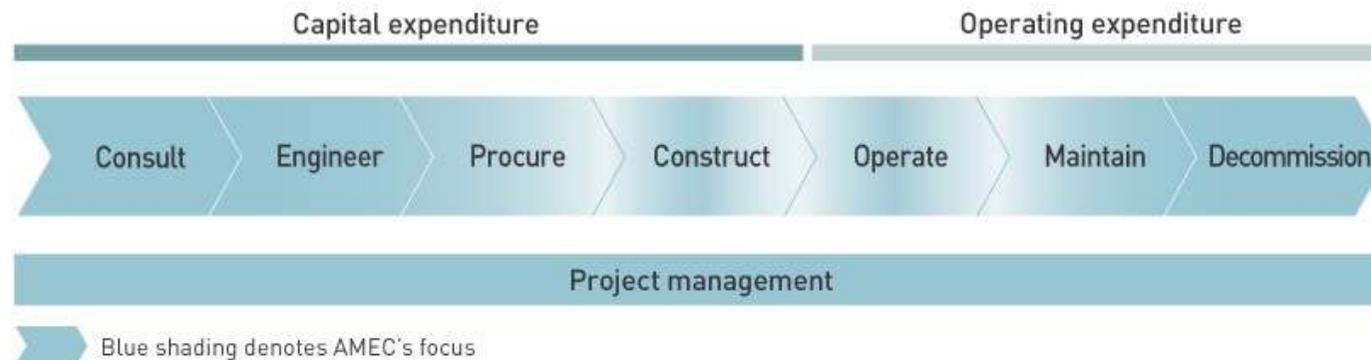
15 September 2010



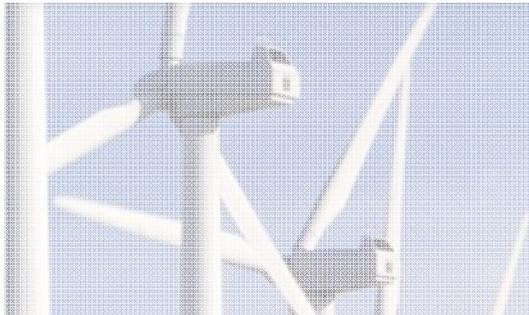
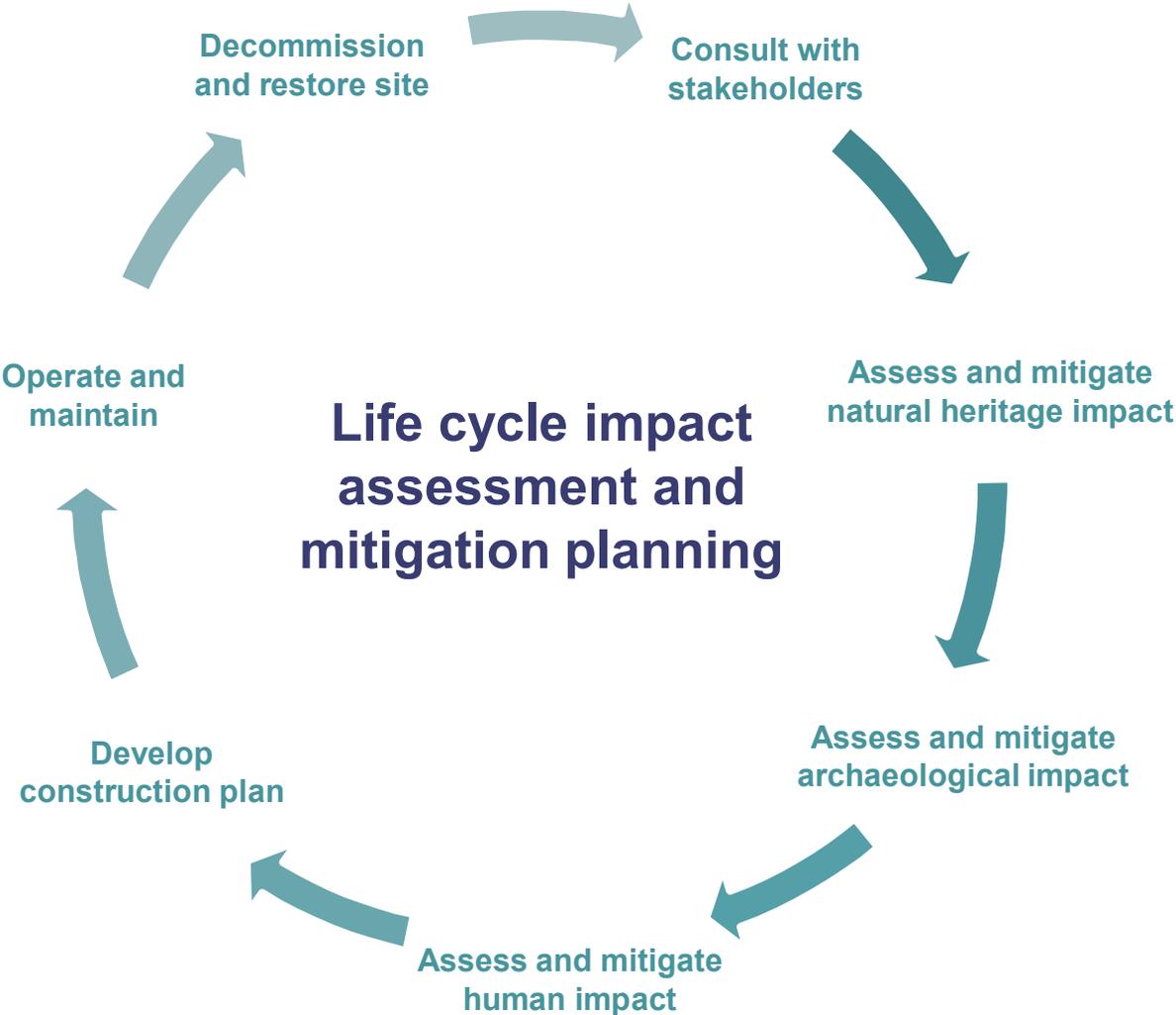
AMEC at a glance



- FTSE 100 company with market cap c. \$4.9 billion
- 23,000 employees operating in 40 countries
- Services: consultancy, engineering and project management
- Sectors: natural resources, nuclear, clean energy, water and environmental
- Focused on designing, managing the delivery of, and maintaining strategic and complex assets

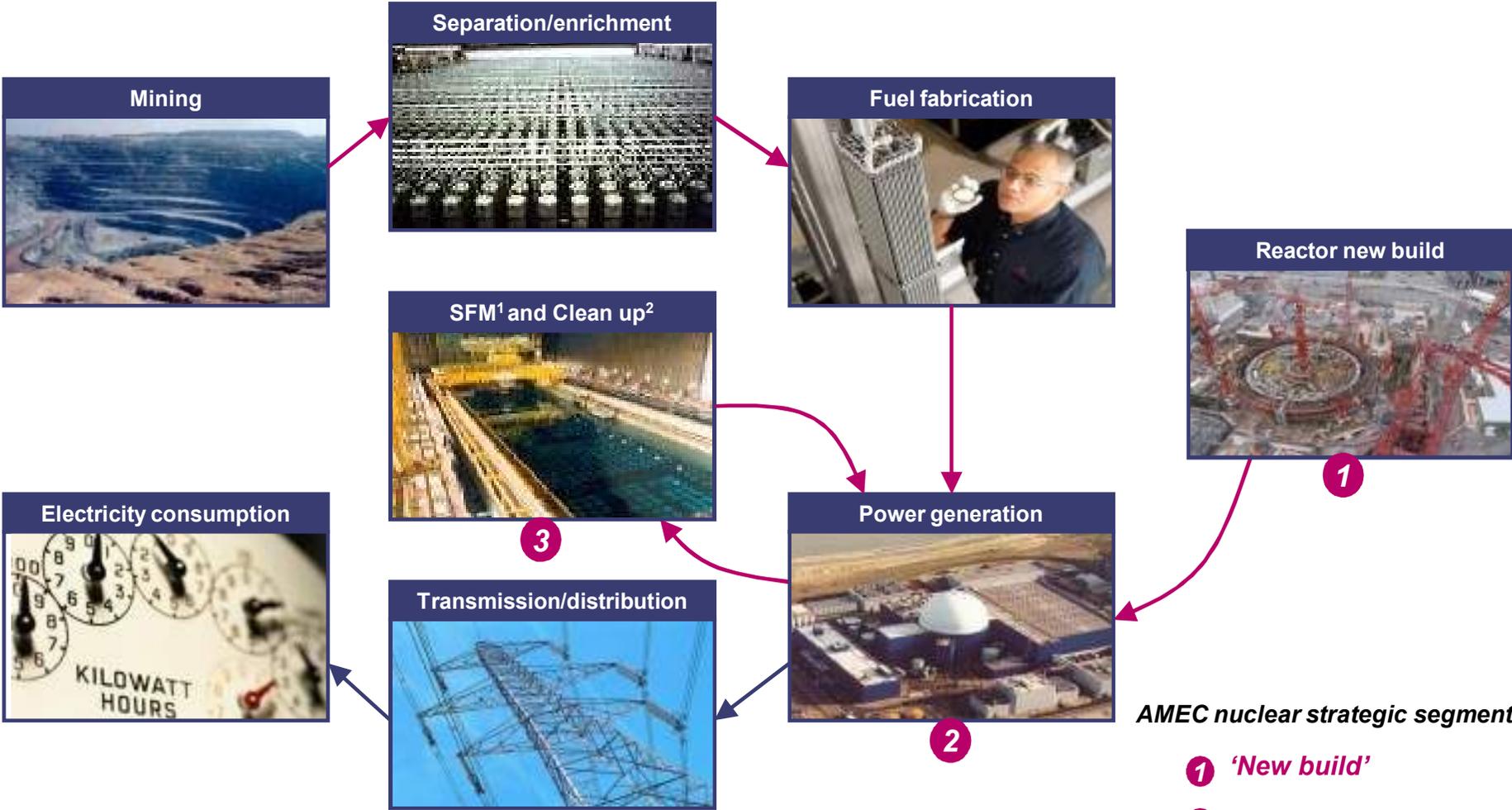


The full life cycle Impact assessment and mitigation



Nuclear fuel cycle

AMEC capabilities and expertise



AMEC nuclear strategic segments:

- ① 'New build'
- ② 'Reactor support'
- ③ 'Clean up'

1 Spent fuel management including storage and reprocessing
 2 Waste management, post-operational clean up, decommissioning

Nuclear Nuclear Decommissioning Authority, Sellafield site



Commercial operations



Spent fuel reprocessing -
THORP, MAGNOX & associated
plant



Mixed uranium & plutonium oxide
fuel production - MOX plant

Waste management



Waste and effluent treatment
plants



Legacy fuel pond and silo
mgt and clean-up

Decommissioning



Decommissioning and
environmental remediation

Wind energy life cycle

AMEC capabilities and expertise



- Evaluate wind resource
- Assess environmental impacts
- Approvals and permits
- Constructability review

- Optimize site layout
- Civil and electrical design
- Estimate cost
- Procure major equipment

- Project management
- Wind farm construction
- Commission
- Environmental and permitting compliance

- Monitor performance
- Environmental monitoring
- Fault diagnosis
- Regulatory compliance
- Energy forecasting

- Prepare decommissioning plans and reports
- Estimate cost
- Restore site

Wind

Practices to reduce impacts, Kruger Energy project



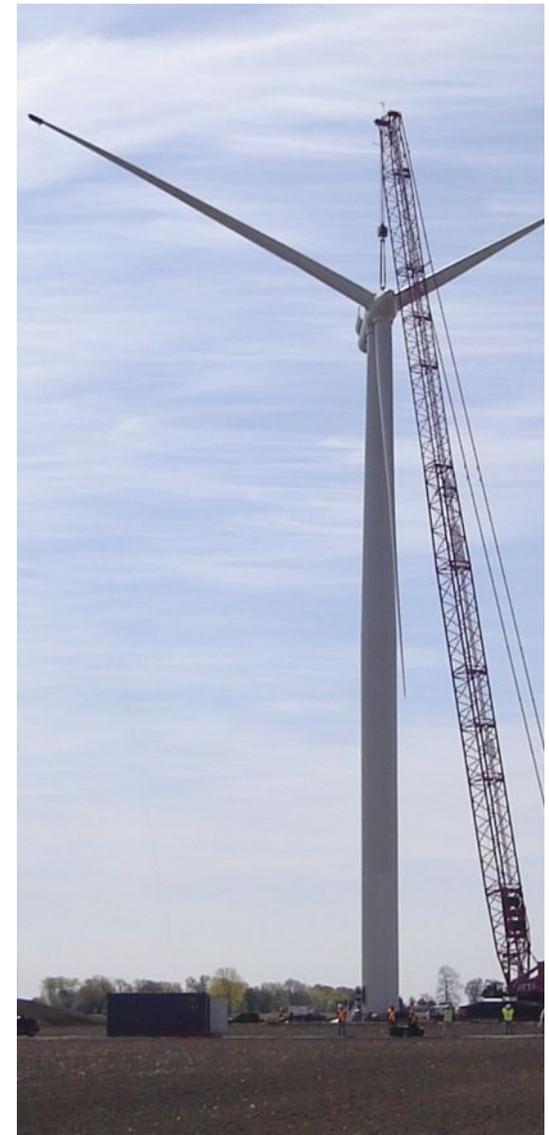
- Environmental management plan to minimize and mitigate environmental impact during all phases of construction



- Construction plan incorporating protection and mitigation measures
- Cement stabilized road base to minimise material transport



- Staff safety and environmental awareness training
- Silt fences at water crossings
- Waste materials recycling program
- Ongoing repair of drain tiles to minimise impact on farming operations
- Clean up and site restoration



Oil Sands AMEC's capabilities and expertise



Environmental



Social impact



Geotechnical



Technological innovation



Operator training



EPCM¹



Pipelines



Reclamation



¹ Engineering, procurement and construction management

Oil Sands Developments by AMEC



Challenges

Technological improvements

Benefits

In-situ recovery

- | | | |
|---------------------------|--|---------------------------------|
| ▪ Deep oil sands reserves | ▪ In-Situ technology – SAGD ¹ | ▪ Smaller development footprint |
|---------------------------|--|---------------------------------|

Tailings management

- | | | |
|--------------------|--------------------------|---------------------------|
| ▪ Suspended solids | ▪ Conventional tailings | ▪ Reclaim land faster |
| ▪ Containment | ▪ Consolidated tailings | ▪ Quicker water recycling |
| ▪ Water management | ▪ Addition of paste unit | ▪ Reduced water import |

Energy management

- | | | |
|----------------|-------------------------------------|------------------------------|
| ▪ Energy usage | ▪ Add cogeneration/use less boilers | ▪ Reduced use of natural gas |
| ▪ Energy cost | ▪ Fired steam boiler | ▪ Reduced energy cost |

¹ Steam assisted gravitational drain



Full life cycle – The only reliable framework for impact assessment

Samir Brikho, Chief Executive

15 September 2010

